



The Corporation of the Township of Horton

## **Special Council Meeting– Budget Workshop**

Horton Council Chambers  
2253 Johnston Rd. Renfrew, ON  
March 6<sup>th</sup>. 2023  
1:00 p.m.

1. Call to Order
2. Land Acknowledgement  
*“As we gather today, I would like to acknowledge, on behalf of Council and our community that we are meeting on the traditional territory of the Algonquin People. We would like to thank the Algonquin People and express our respect and support for their rich history, and we are extremely grateful for their many and continued displays of friendship. We also thank all the generations of people who have taken care of this land for thousands of years.”*
3. Confirmation of Agenda
4. Declaration on Pecuniary Interest
5. 2023 Budget Presentation
6. Confirming By-Law 2023-13
7. Adjournment

**PG.2**

**PG.22**

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# 2023 Proposed Budget Presentation



COUNCIL CHAMBERS  
MARCH 6, 2023  
1 P.M. – 4 P.M.



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BUDGET ESSENTIALS

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FEDERAL & PROVINCIAL FUNDING

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DEPARTMENTAL SUMMARIES

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OPERATING & CAPITAL SUMMARIES

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RESERVES & FUNDING APPLICATIONS

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PROPERTY ASSESSMENT & TAXES

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CLOSING / DISCUSSION / NEXT STEPS

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THE BUDGET  
IS ESSENTIAL  
TO THE  
MANGEMENT  
OF THE  
MUNICIPALITY

The overall budget is comprised of two main components – the Operating Budget and the Capital Budget.

All municipalities are mandated through the Municipal Act to prepare a balanced budget annually.

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# OPERATING BUDGET

Pays for ongoing operations of the Municipality

Salaries

Contracted Services

Maintenance

Supplies

Debt Servicing

# CAPITAL BUDGET

Pays for physical assets (over \$5,000)

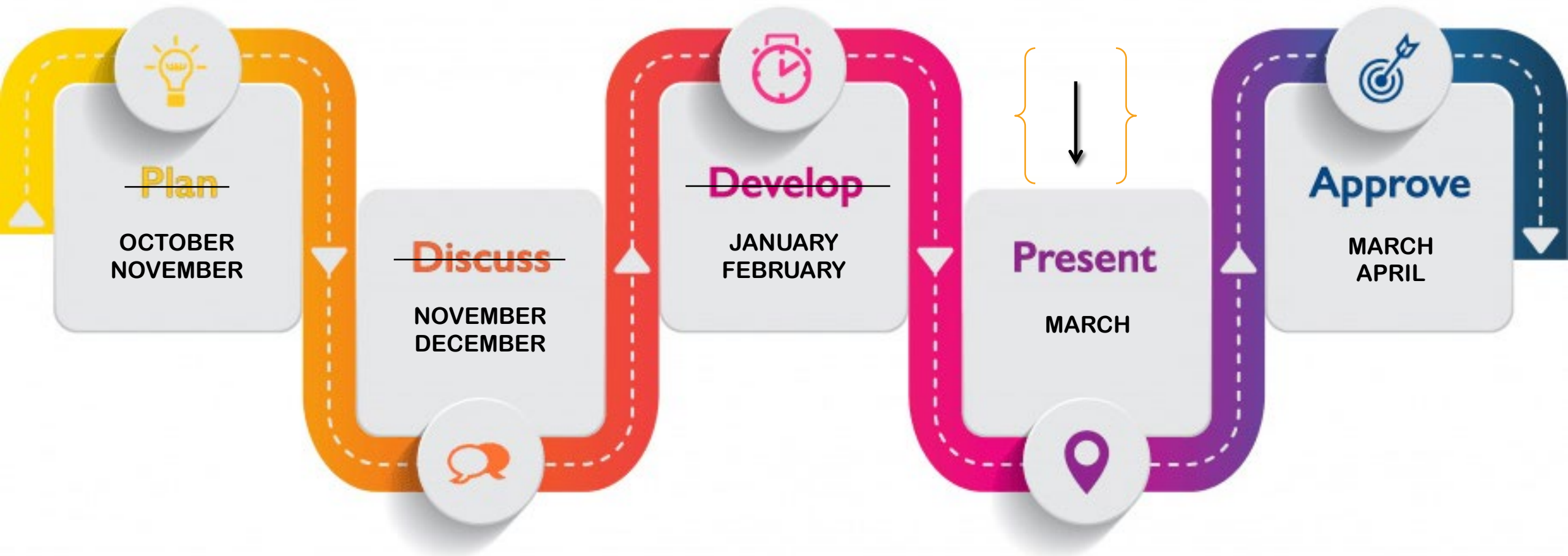
Equipment

Fleet

Facilities

Roads

Parks



# BUDGET ROADMAP | 2023

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# FEDERAL & PROVINCIAL FUNDING



**OMPF**

Ontario Municipal Partnership Fund

**\$ 244,000**

**CCBF**

Canada Community Building Fund

**\$ 95,543**

**OCIF**

Ontario Community Infrastructure Fund

**\$ 219,964**

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# MUNICIPAL FUNDS EACH HAVE SEPARATE REVENUES AND EXPENDITURES, AND DISTINCT OBJECTIVES

## TRANSPORTATION



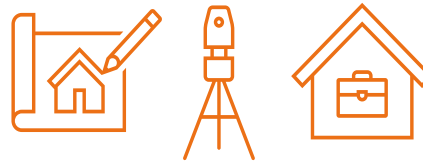
## GENERAL GOVERNMENT



## ENVIRONMENTAL SERVICES



## BUILDING & PLANNING



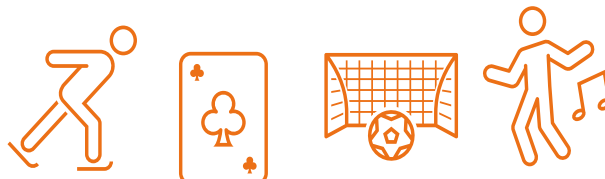
## HEALTH SERVICES



## FIRE & PROTECTION



## RECREATION



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WHAT IS 1%??

\$ 26,991

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2022 PROPOSED
\$2,227,567
2023 PROPOSED
\$2,413,998
VARIANCE
\$186,431

- ← INSURANCE INCREASE →
- ← 3% COLA INCREASE →
- TRANSPORTATION MASTER PLAN →
- ← STRATEGIC PLAN
- MULLINS ROAD PROJECT →
- ← COUNCIL CHAMBERS UPDATE
- CONCRETE PAD AT LEAN TO →

2022 PROPOSED <sup>10</sup>
\$1,011,218
2023 PROPOSED
\$1,229,570
VARIANCE
\$218,352

GENERAL  
GOVERNMENT



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TRANSPORTATION

2022 PROPOSED
\$388,656
2023 PROPOSED
\$434,496
VARIANCE
\$45,840

- ← INSURANCE INCREASE →
- ← 3% COLA INCREASE →
- GREEN INCLUSIVE PROJECT →
- ← COMPOSITION STUDY
- TABLES & CHAIRS FOR HALL →
- ← PHASE III EXPANSION

2022 PROPOSED
\$143,744
2023 PROPOSED
\$147,434
VARIANCE
\$3,690

# ENVIRONMENTAL SERVICES



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# RECREATION

2022 PROPOSED
\$172,746
2023 PROPOSED
\$211,053
VARIANCE
\$38,307

← INSURANCE INCREASE

← 3% COLA INCREASE

← MANDATORY FF CERTIFICATION

CHANGE IN OPP BILLING →

← REPLACE 9837

← AMKUS RESCUE TOOL

2022 PROPOSED <sup>12</sup>
\$458,194
2023 PROPOSED
\$437,402
VARIANCE
-\$20,792

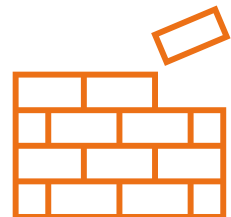
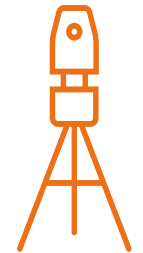
FIRE  
DEPARTMENT



PROTECTION

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2022 PROPOSED
\$0
2023 PROPOSED
\$0
VARIANCE
\$0



2022 PROPOSED <sup>13</sup>
\$2,400
2023 PROPOSED
\$2,400
VARIANCE
\$0

BUILDING

PLANNING

2022 PROPOSED
\$35,686
2023 PROPOSED
\$36,470
VARIANCE
\$784

ANNUAL  
← AGREEMENT →  
INCREASE

2022 PROPOSED
\$8,323
2023 PROPOSED
\$8,489
VARIANCE
\$166



HEALTH  
SERVICES

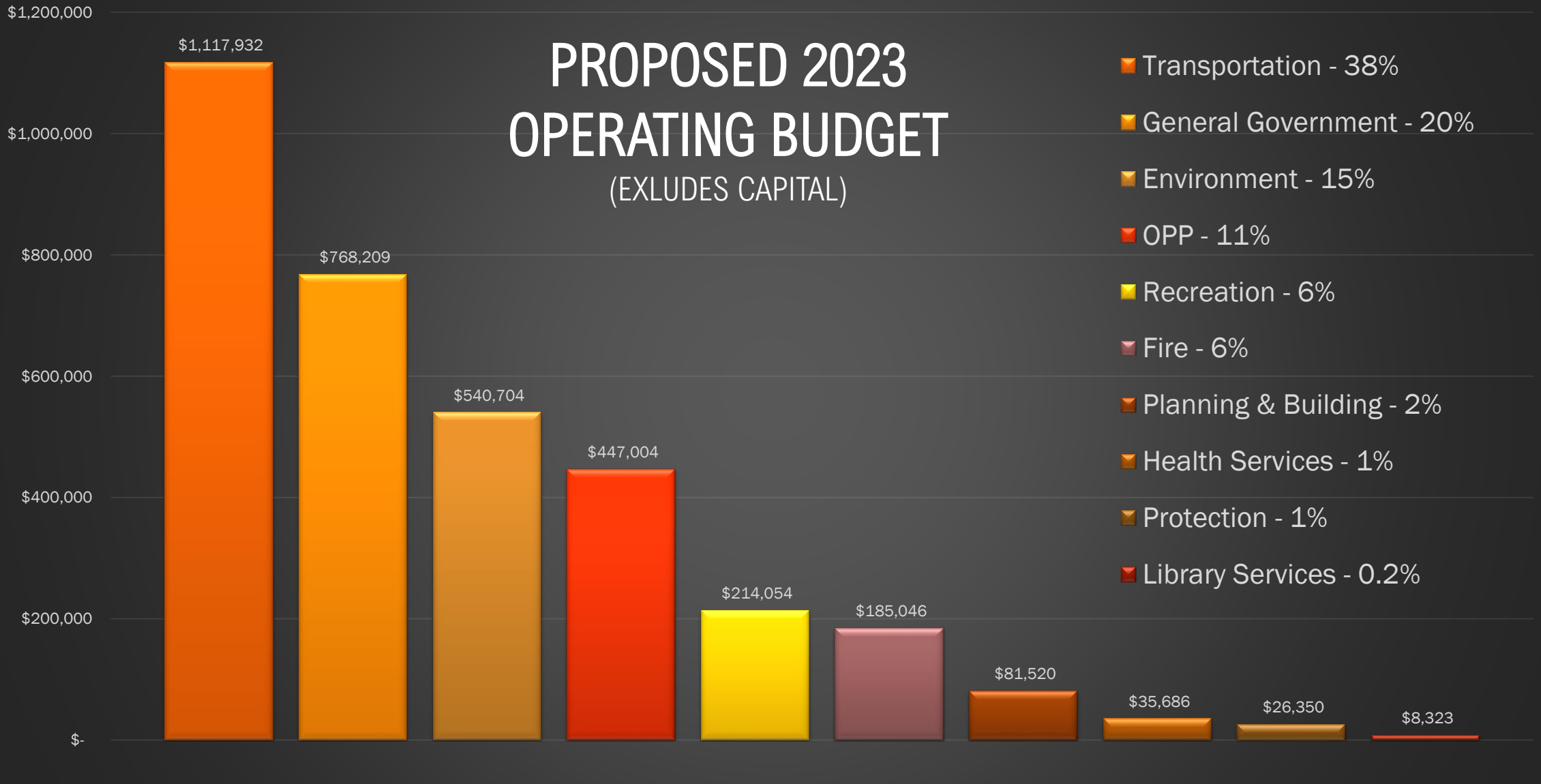


LIBRARY





# PROPOSED 2023 OPERATING BUDGET (EXCLUDES CAPITAL)



# 2023 PROPOSED CAPITAL

GENERAL GOVERNMENT										
Item	Opening Unfinanced	2023 Budget	Taxation	Fees/ Charges/ Donations	Dev. Chgs.	Grants	CCBF (Gas Tax)	Reserves	Reserve Name	Estimated Closing Unfinanced
Council Chambers Update		100,000						100,000	Working Funds	0
<b>General Government Sub-Total</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>		<b>0</b>
FIRE DEPARTMENT										
Item	Opening Unfinanced	2023 Budget	Taxation	Fees/ Charges/ Donations	Dev. Chgs.	Grants	CCBF (Gas Tax)	Reserves	Reserve Name	Estimated Closing Unfinanced
Fire Truck		97,500						97,500	Working Funds	0
Amikus Rescue Tool		14,000						14,000	Fire Equipment	0
New Hire Turnout Gear		12,000						12,000	Working Funds	0
<b>Fire Department Sub-Total</b>	<b>0</b>	<b>97,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>97,500</b>		<b>0</b>
TRANSPORTATION										
Item	Opening Unfinanced	2023 Budget	Taxation	Fees/ Charges/ Donations	Dev. Chgs.	Grants	CCBF (Gas Tax)	Reserves	Reserve Name	Estimated Closing Unfinanced
Johnston Rd	147,000		24,500							122,500
Thompson Hill Streets	2,451,000		81,733							2,369,267
Mullins Road		295,000			30,000		125,000	140,000	Roads Infrastructure	0
Gravel Prog-Mullins		55,000	20,000				35,000			0
Transportation Master Plan		50,000						50,000	Working Funds	0
Concrete Pad		20,000						20,000	Roads Infrastructure	0
<b>Transportation Sub-Total</b>	<b>2,598,000</b>	<b>420,000</b>	<b>126,233</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>160,000</b>	<b>210,000</b>		<b>2,491,767</b>
ENVIRONMENT										
Item	Opening Unfinanced	2023 Budget	Taxation	Fees/ Charges/ Donations	Dev. Chgs.	Grants	CCBF (Gas Tax)	Reserves	Reserve Name	Estimated Closing Unfinanced
Composition Study		10,000						10,000	Environment	0
Phase III Expansion		19,600						19,600	Environment	0
<b>Environment Sub-Total</b>	<b>0</b>	<b>29,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>29,600</b>		<b>0</b>
RECREATION										
Item	Opening Unfinanced	2023 Budget	Taxation	Fees/ Charges/ Donations	Dev. Chgs.	Grants	CCBF (Gas Tax)	Reserves	Reserve Name	Estimated Closing Unfinanced
Digital Signage - Community Centre		100,000						100,000	Working Funds	0
<b>Recreation Sub-Total</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>		<b>0</b>
<b>TOTAL</b>	<b>2,598,000</b>	<b>747,100</b>	<b>126,233</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>160,000</b>	<b>537,100</b>		<b>2,491,767</b>

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# DEBENTURE PAYMENT SCHEDULE

TRANSPORTATION	DEC. 31 2022	DEC. 31 2023	DEC. 31 2024	DEC. 31 2025	DEC. 31 2026	DEC. 31 2027	DEC. 31 2028	DEC. 31 2029	DEC. 31 2030	DEC. 31 2031	DEC. 31 2032
Johnston Rd	147,000	122,500	98,000	73,500	49,000	24,500					
Thompson Hill Streets		2,370,267	2,288,533	2,206,800	2,125,067	204,333	1,961,600	1,879,867	1,798,133	1,716,400	1,634,667
<b>TOTAL</b>	<b>147,000</b>	<b>2,492,767</b>	<b>2,386,533</b>	<b>2,280,300</b>	<b>2,174,067</b>	<b>228,833</b>	<b>1,961,600</b>	<b>1,879,867</b>	<b>1,798,133</b>	<b>1,716,400</b>	<b>1,634,667</b>

TRANSPORTATION	DEC. 31 2034	DEC. 31 2035	DEC. 31 2036	DEC. 31 2037	DEC. 31 2038	DEC. 31 2039	DEC. 31 2040	DEC. 31 2041	DEC. 31 2042	DEC. 31 2043	DEC. 31 2044
Thompson Hill Streets	1,471,200	1,389,467	1,307,733	1,226,000	1,144,267	1,062,533	980,800	899,067	817,333	735,600	653,867
<b>TOTAL</b>	<b>1,552,933</b>	<b>1,471,200</b>	<b>1,389,467</b>	<b>1,307,733</b>	<b>1,226,000</b>	<b>1,144,267</b>	<b>1,062,533</b>	<b>980,800</b>	<b>899,067</b>	<b>817,333</b>	<b>735,600</b>

TRANSPORTATION	DEC. 31 2045	DEC. 31 2046	DEC. 31 2047	DEC. 31 2048	DEC. 31 2049	DEC. 31 2050	DEC. 31 2051	DEC. 31 2052
Thompson Hill Streets	572,133	490,400	408,667	326,933	245,200	163,466	81,733	0
<b>TOTAL</b>	<b>572,133</b>	<b>490,400</b>	<b>408,667</b>	<b>326,933</b>	<b>245,200</b>	<b>163,466</b>	<b>81,733</b>	<b>0</b>

2023  
PROPOSED  
RESERVE  
CONTRIBUTIONS

\$ 346,717

GENERAL GOVERNMENT	
OFFICE EQUIPMENT	8,160.00
BUILDING	7,000.00
ELECTION / TRAINING	9,000.00
TRANSPORTATION	
BUILDING	21,649.00
WINTER MAINTENANCE	1,080.00
ASSET MANAGEMENT	6,000.00
EQUIPMENT	116,568.00
INFRASTRUCTURE	79,475.00
ENVIRONMENT	
LANDFILL	23,750.00
LANDFILL BUILDING	3,000.00
RECREATION	
BUILDING	30,000.00
FIRE DEPARTMENT	
FIRE	36,035.00
BUILDING	5,000.00

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Infrastructure  
Canada



## Green and Inclusive Community Buildings

# CURRENT FUNDING APPLICATIONS

COMMUNITY CENTRE LIGHTING  
REPLACEMENT

COMMUNITY CENTRE A/C TO HEAT  
PUMPS

COMMUNITY CENTRE EMERGENCY  
SHELTER WASHROOMS

COMMUNITY CENTRE FURNACE  
CONTROLS

ARENA CHANGE ROOM LIGHTING  
REPLACEMENT

ARENA LIGHTING REPLACEMENTS

SOLAR PV SYSTEM

STRUCTURAL WIND RESISTANCE  
RETROFITS

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# HOW WILL THIS AFFECT YOUR PROPERTY TAXES??



MEDIAN RESIDENTIAL ASSESSMENT

# \$241,000

CURRENT MUNICIPAL PORTION<sup>20</sup>

$$\begin{aligned} & \$241,0000 \times 0.0055884 \\ & = \$1,345.74 \text{ Annually} \end{aligned}$$

PROPOSED INCREASE OF 5.44 %

$$\begin{aligned} & \$241,0000 \times 0.0058924 \\ & = \$1,420.07 \text{ Annually} \end{aligned}$$

THIS LEVY INCREASE RESULTS IN A

# \$74.33

CHANGE ON MEDIAN ASSESSED PROPERTY

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*Thank You for  
your time and  
attention today!*

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# QUESTIONS COMMENTS DISCUSSION

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**CORPORATION OF THE TOWNSHIP OF HORTON****BY-LAW NO. 2023-13****A BY-LAW TO CONFIRM PROCEEDINGS OF  
THE COUNCIL OF THE TOWNSHIP OF HORTON  
AT THE SPECIAL COUNCIL MEETING HELD MARCH 6<sup>TH</sup>, 2023**

**WHEREAS** Subsection 5(1) of the Municipal Act, 2001, S.O. 2001, Chapter 25, as amended, provides that the powers of a municipal corporation are to be exercised by its Council;

**AND WHEREAS** Subsection 5(3) of the said Municipal Act provides that the powers of every Council are to be exercised by by-law;

**AND WHEREAS** it is deemed expedient and desirable that the proceedings of the Council of the Corporation of the Horton at this meeting be confirmed and adopted by by-law;

**THEREFORE** the Council of the Township of Horton enacts as follows:

1. That the actions of the Council at the meeting held on the 6<sup>th</sup> day of March, 2023 and in respect of each motion, resolution and other action passed and taken by the Council at its said meetings, is, except where the prior approval of the Ontario Municipal Board or other body is required, hereby adopted, ratified and confirmed as if all such proceedings were expressly embodied in this by-law.
2. That the Head of Council and proper officers of the Corporation of the Township of Horton are hereby authorized and directed to do all things necessary to give effect to the said action or to obtain appropriate approvals where required, except where otherwise provided, and to affix the Corporate Seal of the Corporation of the Township of Horton to all such documents.
3. That this By-Law shall come into force and take effect upon the passing thereof.

READ a first and second time this 6<sup>th</sup> day of March, 2023.

READ a third time and passed this 6<sup>th</sup> day of March, 2023.

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MAYOR David M. Bennett

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CAO/CLERK Hope Dillabough

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